ISO 9001:2026 Edition

Risks & Opportunities

Management Review Pack

Clause 9.3 Management Review — Effectiveness of Actions to Address Risks and Opportunities

Review Period: [Month/Quarter Year] Presented by: [Name, Title]

SAMPLE

QMS V1.0 | ISO 9001:2026 Clause 9.3.2 (g) (h) | F0611-01 Risk & Opportunity Register

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Section 2 — Top Residual Risks Requiring Decision

Ref	Process	Pre-Control	Post-Control	Owner	Review Due	Decision Required
[RO ref]	[Process]	[Score]	[Score]	[Owner]	[Date]	[Accept / further treatment / escalate]
[RO ref]	[Process]	[Score]	[Score]	[Owner]	[Date]	[Accept / further treatment / escalate]
[RO ref]	[Process]	[Score]	[Score]	[Owner]	[Date]	[Accept / further treatment / escalate]
[RO ref]	[Process]	[Score]	[Score]	[Owner]	[Date]	[Accept / further treatment / escalate]
[RO ref]	[Process]	[Score]	[Score]	[Owner]	[Date]	[Accept / further treatment / escalate]

Escalation triggers:

- Any residual risk scoring 17–25 (Very High) is intolerable under the risk appetite and requires a Top Management decision at this meeting (P0611-01 Section 1.4.7).
- Any High residual risk (13–16) without a mitigation plan and named owner must have both assigned before the meeting closes.
- Use the Top 10 Highest Residual Risks chart (Residual section of the R&O Metrics tab) to populate this table.

SAMPLE

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